### **Lecturer Appointment, Evaluation and Advancement - Spring 2025**

The Office of University Labor Relations is responsible for processing Class 7 Lecturer appointments for new and returning Lecturers and oversees the Lecturer advancement process. The collective negotiations agreement governing Lecturers ("CNA") may be reviewed on OULR's website: https://laborrelations.rutgers.edu/faculty/labor-contracts.

With respect to Lecturer appointments, at this time, new hire and re-hire requests by units are due for processing in PeopleSoft **no later than Friday, January 10, 2025.** Units are encouraged to submit requests as soon as is convenient. Also, Lecturers must receive appointment letters **no later than December 1**<sup>st</sup> for the Spring semester. The only exception to the December 1<sup>st</sup> date which would permit an appointment letter issuing after such date are:

- o appointments due to unexpected enrollment,
- o an unforeseen vacancy,
- o a unit member declining an appointment, or
- o academic needs of the department, program or unit.

With respect to Lecturer advancement, please provide your unit's Lecturer advancement information by completing the attached spreadsheet and returning it to Sylvana Baradhi (<a href="mailto:sbaradhi@oulr.rutgers.edu">sbaradhi@oulr.rutgers.edu</a>) no later than Friday, January 10, 2025. Please take note that the information requested on the attached spreadsheet pertains to all Lecturers submitting evaluation forms for advancement, including those Lecturers who were denied advancement. Lecturers who were reviewed for advancement in the Fall 2024 semester should be notified of advancement decisions no earlier than December 13, 2024 (ten days before the end of the Fall 2024 semester on December 23, 2024) and no later than January 12, 2025 (twenty days after the close of the semester).

Please note that course loads for AY 2024-2025 shall continue to be based on academic need and course assignments and shall not be reduced to disqualify Lecturers from qualifying for longer appointment terms or to reduce the number of courses a Lecturer is appointed to teach in accordance with Article 6 of the CNA.

Finally, please be reminded of the following requirements and processes regarding Lecturer appointment, evaluation and advancement. The following is intended to provide an overview of the processes. Additional details cam be found in the CNA.

LECTURER APPOINTMENTS			
Appointment	Term of	All Lecturer appointments must be for a minimum term of one	
Letters	Appointment	semester for the course specified.	
		Spring appointments begin on February 1 and end on June 30	
	Required	Please use the template Lecturer appointment letter on OULR's	
	Content	<ul> <li>website which contains prompts for all information that must be included in the letter per the CNA, e.g., salary (including per credit rate), title, effective dates, term of appointment, etc.</li> <li>OULR's template Lecturer appointment letter is available on OULR's website at the following link under "Lecturer (Formerly PTL) Appointment":         https://laborrelations.rutgers.edu/faculty/resources     </li> </ul>	

	Time for Issuing appointment Letters	<ul> <li>As discussed in the email above, for Spring 2025 appointments, the appointment letter must be provided to the Lecturer no later than December 1st.</li> <li>Appointment letters may be issued after December 1st due to the following:         <ul> <li>Unexpected enrollment;</li> <li>Unforeseen vacancy;</li> <li>A Lecturer declining an appointment; or</li> <li>Academic needs of the department, program or unit.</li> </ul> </li> </ul>
Processing	Documentation and Required Approvals	<ul> <li>The following documents, which can be accessed at <a href="https://laborrelations.rutgers.edu/faculty/resources">https://laborrelations.rutgers.edu/faculty/resources</a> under "Lecturer (formerly PTL) Appointment," should be utilized for Spring 2025 Lecturer appointments.</li> <li>Sample Lecturer Appointment Letter</li> <li>Determination of Titles Worksheet for Lecturers and Teaching Coadjutants/Declaration Form for Lecturers and Teaching Coadjutants</li> <li>Programs/Resources Relating to Professional Development and Training</li> <li>A Background Check Certification or Waiver provided by University Human Resources must accompany all Lecturer appointments every semester.</li> </ul>
	PeopleSoft Process for Active Class 7 Record	<ul> <li>If a Lecturer has an active class 7 record, the request should be submitted utilizing the reappointment template under the active record in the PeopleSoft system.</li> <li>When using the reappointment template for Lecturers who have advanced to Lecturer 2, Lecturer 3, Lecturer 4, or Lecturer 5, please be sure to update the Job Class Code field. Lecturer Job Class Codes can be found at <a href="https://laborrelations.rutgers.edu/faculty/resources">https://laborrelations.rutgers.edu/faculty/resources</a> under "Lecturer (formerly PTL) Appointment".</li> </ul>
	Unit Eligibility	<ul> <li>Please consult Article 1 (Recognition), the Determination of Titles Worksheet, and list of Lecturer Job Class Codes when determining unit eligibility and selecting the appropriate job class code.</li> <li>Please keep in mind full-time PhD students who are paid a salary by Rutgers University to teach courses in a Rutgers University academic program during an academic year and prior to the completion of the fifth year of the doctoral program, are not eligible to be appointed as Lecturers and should be appointed as Class 6 Teaching Assistants.</li> </ul>

	Miscellaneous	<ul> <li>Hiring of State of New Jersey Retirees</li> <li>If an employee is a State retiree, please contact Rakhi Chopra (rakhi.chopra@rutgers.edu) immediately. Appointments for retirees should not be entered in PeopleSoft without receiving confirmation from Rakhi Chopra that the required forms are completed and submitted to NJ Division of Pension and Benefits.</li> <li>Lecturer Unemployment Requirements</li> <li>In accordance with the mandates set forth by the New Jersey Department of Labor and Workforce Development, employers must issue Form BC-10 to employees who are separated from employment. The state legislation is available for review at the following</li> </ul>	
		<ul> <li>URL: <a href="http://www.njleg.state.nj.us/2010/Bills/AL11/87">http://www.njleg.state.nj.us/2010/Bills/AL11/87</a> .PDF.</li> <li>Since Lecturers are hired one semester at a time, Form BC-10 may be issued to Lecturers at the time of appointment. The form is available at <a href="https://laborrelations.rutgers.edu/faculty/resources">https://laborrelations.rutgers.edu/faculty/resources</a> under "Lecturer (Formerly PTL) Appointment."</li> </ul>	
Priority in appointment	5 at Rutg in appoil at least to semeste semeste academi • Qualified consider Lecturer decision	s who have served at least ten (10) semesters as a PTL or Lecturer, 2 3, 4 or gers in the same department or school shall be given priority consideration interest as a Lecturer in the department in which the Lecturer has served ten (10) semesters, over a Lecturer who has not served at least ten (10) rs, in the same department as the Lecturer who has served at least ten (10) rs in the same department, provided the appointment meets the ic and fiscal needs of the department, program and/or unit. It describes the greatest years of service in the department shall be red for appointment to new courses in the same department over other is in the department with fewer years of service provided that the ultimate has to who should teach the course remains within the sole discretion of the lent.	
Salary Provisions	The mining 2024 who should be shoul	department.  The minimum per credit rates for Lecturers for Spring 2025 are the rates for Fall 2024 which are as follows:  Lecturer 1: \$2,685/credit or \$155/student/lesson-MGSA Studio  Lecturer 2: \$2,954/credit or \$171/student/lesson-MGSA Studio  Lecturer 3: \$3,249/credit or \$188/student/lesson-MGSA Studio  Lecturer 4: \$3,574/credit or \$207/student/lesson-MGSA Studio  Lecturer 5: \$3,931/credit or \$228/student/lesson-MGSA Studio  For Spring 2025, if the Lecturer was not appointed to teach in Fall 2024 but is appointed to teach in Spring 2025 and their base salary is above the new salary minimum, the Lecturer shall receive an across-the-board per credit increase of 3.25%. The across-the-board increase shall only be given once per year. If application of the across-the-board increase above to a Lecturer's salary rate results in a salary that is less than the Spring 2025 minimum listed above, then the Lecturer's salary rate is less than the \$2,685/credit and \$155/student/lesson minimum, the Lecturer's salary will be increased to the greater of the minimum salary or the applicable across-the-board increase above.  A Lecturer may be offered a salary that is less than what the Lecturer received in an earlier semester only if the Lecturer is appointed to teach a significantly different	

- course or if the Lecturer had been paid above their base salary rate due to special circumstances.
- If a Lecturer is paid above their base salary rate due to special circumstances, the
  department must inform the Lecturer in writing of the special circumstances at the
  time of the appointment. The appointment letter should state the reason for the
  special circumstances as well as both the base salary rate and the additional
  amount the Lecturer is being paid for the special circumstances.

## Required Multi-Semester Appointments (Effective Fall 2024)

#### **Required Two-Semester Appointments**

- A Lecturer who has taught at least 12 credits or more, per academic year as a PTL, PTL 2 or PTL 3, or Lecturer or Lecturer 2, 3, 4, or 5 or full-time faculty member (who had no performance-related issues related to their service as a full time faculty member) in the same department or school at Rutgers in the previous two consecutive academic years shall receive a letter of appointment as a Lecturer for two semesters. The two-semester appointment must be for:
- Fall and Spring of the same academic year; and
- a minimum of twelve (12) credits or for at least as many credits as the Lecturer taught during the preceding academic year, whichever is greater, unless otherwise mutually agreed upon, in writing, by the chair and the Lecturer.
- A Lecturer who has advanced to Lecturer 2, 3, 4 or 5 and who has taught 6 credits
  or more per academic year in the same department or school at Rutgers in the
  previous two consecutive academic years shall receive a letter of appointment as a
  Lecturer for two semesters
  - o Fall and Spring of the same academic year; and
  - a minimum of six (6) credits or for at least as many credits as the Lecturer taught during the preceding academic year, whichever is greater, unless otherwise mutually agreed upon, in writing, by the chair and the Lecturer.

#### **Required Four-Semester Appointments**

A Lecturer who has taught at least 6 credits or more, per academic year as a PTL, PTL 2 or PTL 3, or Lecturer or Lecturer 2, 3, 4 or 5, or full-time faculty member (who had no performance-related issues related to their service as a full time faculty member) in the same department or school at Rutgers in the previous <u>twelve (12)</u> consecutive academic years shall receive a letter of appointment as a Lecturer for four semesters. The four-semester appointment must be for:

- Fall <u>and</u> Spring of the same academic year for the first two semesters of the appointment and Fall <u>and</u> Spring of the next academic year for the next two semesters of the appointment; and
- a minimum of six (6) credits for each academic year of the appointment or for at least as many credits as the Lecturer taught during the preceding academic year, whichever is greater, unless otherwise mutually agreed upon, in writing, by the chair and the Lecturer.

# **Modifications** for Good Cause

All Lecturer appointments, including a one-, two-, or four semester appointment as a Lecturer or Lecturer 2, 3, 4 or 5, may be modified (where modified also includes rescission of the appointment) for good cause, including:

- poor performance
- > termination or material modification of the entire program
- > low enrollment
- curricula changes
- > other programmatic changes requiring the cancellation of a course
- changes in student enrollment in the program

	changes in the needs of the department		
Course	If a course that a Lecturer with an appointment of two semesters is scheduled to teach is		
Cancellations	canceled due to low enrollment, the Lecturer shall be offered the opportunity to teach an		
for Lecturers	alternate course for which they are qualified to teach, if available.		
with Two-	ancernate source for which they are quanties to teach, it availables		
Semester			
Appointments			
Non-	All Lecturers with appointments of at least two semesters as a Lecturer must be		
Reappointment	given notice of non-reappointment, or of intention not to recommend		
(Effective Fall	reappointment at least sixty (60) days prior to the expiration of the semester.		
<u>2024)</u>	Reappointment shall be based on the continuing need for the position, availability		
2024)	of funding, and a positive formal evaluation conducted pursuant to Article 12. <i>If an</i>		
	evaluation is not conducted pursuant to Article 12, the Lecturer shall not be non-		
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	reappointed based on a lack of an evaluation.		
LECTURER ADVA	NCEMENT		
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Levels of Advancement	• Lecturer 2		
Advancement	Lecturer 3		
	Lecturer 4		
	Lecturer 5		
Semesters and	Advancement shall be based on:		
Credits of	A review of a Lecturer's teaching service.		
Service	The number of semesters or the number of credits a Lecturer has taught at		
	Rutgers.		
	Credits and semesters required for meeting the thresholds needed for Lecturer		
	advancement include the following:		
	Semesters of appointments as a Part-Time Lecturer or Lecturer at Rutgers;		
	Semesters taught at the University as a unit member of the Rutgers		
	Winter/Summer Instructors negotiations unit ("WSI") (Summer session		
	appointments only); and		
	Semesters taught as a full-time faculty member at Rutgers.		
Eligibility and	A Lecturer shall be eligible for movement to Lecturer 2 after completing:		
Movement	A minimum of 10 semesters of appointments as a Lecturer, a WSI unit		
	member (Summer session appointments only), or full-time faculty member		
	at Rutgers <u>or</u>		
	At least 54 credits as a Lecturer, a WSI unit member (Summer session		
	appointments only), or full-time faculty member at Rutgers, whichever		
	comes sooner.		
	A Lecturer shall be eligible for movement to Lecturer 3 after completing:		
	<ul> <li>A minimum of 20 semesters of appointments as a Lecturer, WSI unit</li> </ul>		
	member (Summer session appointments only), or full-time faculty member		
	at Rutgers <u>or</u>		
	<ul> <li>At least 108 credits as a Lecturer, a WSI unit member (Summer Session</li> </ul>		
	appointments only), or full-time faculty member at Rutgers, whichever		
	comes sooner <b>or</b>		
	A minimum of 10 semesters of appointment as a Lecturer 2.		
	A minimum of 10 semesters of appointment as a Lecturer 2.		

- A Lecturer shall be eligible for movement to Lecturer 4 after completing:
  - ➤ A minimum of 30 semesters of appointments as a Lecturer, a WSI unit member (Summer session appointments only), or full-time faculty member at Rutgers or
  - At least 180 credits as a Lecturer, a WSI unit member (Summer session appointments only), or full-time faculty member at Rutgers, whichever comes sooner **or**
  - A minimum of 10 semesters of appointment as a Lecturer 3.
- A Lecturer shall be eligible for movement to Lecturer 5 after completing:
  - ➤ A minimum of 40 semesters of appointment as a Lecturer, a WSI unit member (Summer session appointments only), or full-time faculty member at Rutgers **or**
  - ➤ At least 252 credits as a Lecturer, a WSI unit member (Summer session appointments only), or full-time faculty member at Rutgers, whichever comes sooner **or**
  - A minimum of 10 semesters of appointment as a Lecturer 4.
- Lecturers are not required to seek advancement to the next Lecturer level before seeking advancement to a higher level if they meet the semester or credit requirements. For example, a Lecturer 2 may seek advancement to a Lecturer 4 without first advancing to Lecturer 3 provided they have the required credits and semesters for advancement.
- Lecturers are not required to complete additional semesters to meet applicable thresholds. For example, a Lecturer 3 or 4 seeking advancement to Lecturer 5 is not required to complete 10 additional semesters as a Lecturer 3 and 10 additional semesters as a Lecturer 4 before seeking advancement to Level 5.

## Documentation and Review

- Lecturers who desire to be considered for movement to the next applicable level (e.g., Lecturer 2, Lecturer 3, etc.,) shall:
  - ➤ Ensure they have met the minimum number of semesters or credits needed to advance for the applicable lecturer level;
  - ➤ Have an appointment as a Lecturer for the semester in which they wish to be reviewed; and
  - ➤ Submit written notification, on Appendix D-1, to their Chair by no later than October 1, 2024 for Fall advancement review and by no later than March 1, 2025 for Spring.
- The Lecturer must submit the following documentation to their Chair:
  - ➤ A list of all courses previously and currently taught including:
  - campus/unit/department;
  - course title;
  - course number; and
  - semesters taught;
  - > A reflective narrative of the Lecturer's teaching;
  - Four (4) most recent syllabi utilized by the Lecturer; and
  - > Two (2) of the most recent exams, formal assignments or tests.

	A review of the Lecturer's personnel file, including a review of prior evaluations and	
	class observation(s) shall also be part of the departmental review.	
Class Observations	<ul> <li>The Chair or designee will schedule a class observation by the Chair or designee.</li> <li>The class observation must be for one of the courses being taught by the Lecturer during the semester in which the Lecturer seeks advancement.</li> <li>The Chair will schedule the observation(s) with the Lecturer but has sole discretion in selecting the date of the class observation(s).</li> </ul>	
Approvals and Final Decisions	<ul> <li>The Chair will review all materials related to the review and will make a written recommendation to the Dean.</li> <li>The Dean shall make the final decision with respect to the review and movement.</li> <li>As discussed in the email above, Lecturers who were reviewed for advancement in the Fall 2024 semester should be notified of advancement decisions no earlier than December 13, 2025 (ten days before the end of the Fall 2024 semester on December 23, 2024) and no later than January 12, 2025 (twenty days after the close of the semester).</li> <li>For any Lecturer who is being reviewed by multiple deans, the deans shall consult and reach one final decision.</li> <li>The decision of the dean(s) is final and binding.</li> <li>Lecturers who are denied advancement may request to meet with their Dean/Chair or their designee.</li> <li>During this meeting, the Dean/Chair or designee should explain the reason for the denial and provide recommendations for improvement.</li> </ul>	
Salary Increases	<ul> <li>Please be guided by the salary minimums provide above in the section covering Lecturer appointments.</li> <li>Lecturers who are being advanced effective Spring 2025 shall receive the 10% advancement increase to their Fall 2024 base salary. If the Lecturer still does not meet the minimum salary for the level to which they are being advanced after application of the 10% increase for each level, they should be increased to the appropriate minimum salary for that level.</li> <li>For example, if the application of the 10% advancement increase to a Lecturer 2's salary rate listed above results in a salary that is less than the Fall 2024 salary minimum, then the Lecturer 2's salary will be increased to such minimum.</li> <li>If application of the 10% advancement increase to a Lecturer 3's salary rate listed above results in a salary that is less than the Fall 2024 salary minimum, then the Lecturer 3's salary will be increased to such minimum.</li> <li>If a Lecturer advances and skips a level, the Lecturer shall receive a 10% increase for each level. For example, a Lecturer advances directly to Lecturer 3 shall receive a 10% increase for each level. If the Lecturer still does not meet the minimum salary for the level to which they are being advanced, they should be increased to the appropriate minimum salary for that level.</li> <li>If a Lecturer is teaching a course for the first time in the semester in which the Lecturer is advanced, their initial salary for that course shall be set above the then applicable salary minimum as follows:</li> <li>Lecturer 2: 10% above the minimum of \$2,685</li> <li>Lecturer 3: 20% above the minimum of \$2,685</li> </ul>	

	<ul> <li>Lecturer 4: 30% above the minimum of \$2,685</li> <li>Lecturer 5: 40% above the minimum of \$2.685</li> </ul>	
LECTURES TO A		
LECTURER EVALU	JATIONS	
Holistic Evaluations	Lecturer evaluations are holistic evaluations designed to inform and improve the Lecturer's instruction, and inform appointment and reappointment decisions by the department, school, or unit.	
Required Frequency	<ul> <li>Lecturers shall be evaluated once during each academic year (either during the Fall or Spring semester).</li> <li>There are no exceptions to this requirement for Lecturers who teach only one semester or who teach one semester and are not expected to be appointed as a Lecturer again.</li> <li>This annual evaluation process is not intended to be used to evaluate the Lecturer's suitability for advancement which is covered in a separate article.</li> </ul>	
SIRS	<ul> <li>The SIRS or any successor survey shall be administered for each course taught by a Lecturer in a semester in which that Lecturer has an appointment at Rutgers. The Lecturer may review and incorporate the feedback contained in the survey results into future iterations of their courses.</li> <li>The SIRS results for every Lecturer shall be reviewed and signed off by the Dean or designee for units without a departmental structure, or by the Chair or designee for units with a departmental structure.</li> <li>One copy of the signed SIRS results shall be placed in the Lecturer's personnel file, with one copy forwarded by the Office of the Dean or the departmental office, as appropriate, to the Lecturer for each completed SIRS for that Lecturer.</li> <li>The Lecturer shall have the option to add comments to each SIRS document added to their personnel file.</li> </ul>	
Evaluations	<ul> <li>The required evaluation form for Lecturers is Appendix C which is available on OULR's website at the following link under "Lecturer (Formerly PTL) Appointment":         <ul> <li>https://laborrelations.rutgers.edu/faculty/resources</li> </ul> </li> <li>Appendix C contains all components noted below in the next section which are required by Article 12 of the CNA.</li> <li>Appendix C provides the Lecturer with the opportunity to add comments to the form.</li> <li>One copy of Appendix C shall be placed in the Lecturer's personnel file, with one copy forwarded by the Office of the Dean or the departmental office, as appropriate, to the Lecturer who has been evaluated.</li> </ul>	
	Peer Observation:  In addition to being evaluated via the SIRS or successor instrument, at least once per each academic year (either during the Fall or Spring semester), each Lecturer shall receive a peer observation by a full-time faculty member designated by the Chair for each department/unit in which the Lecturer is teaching at Rutgers.  The full-time faculty member designated by the Chair may also be the same faculty member designated by the Chair	

		for the class observation for Lecturer advancement if the Chair is using a designee for such purpose.  The full-time faculty member shall:  Document their evaluation of the peer observation on Appendix C; and  Arrange the classroom visit with the Lecturer at a mutually agreeable time. Absent mutual agreement by the date when half the number of scheduled weeks for the Lecturer's course have elapsed, the full-time faculty observer shall select an observation date.
		<ul> <li>Self-Evaluation: The evaluation shall provide the Lecturer with the option of providing a written self-evaluation of progress, accomplishments, and challenges and a response to selected SIRS feedback from the current appointment period or a prior appointment period.</li> <li>Request for a Meeting:</li> </ul>
		<ul> <li>The evaluation shall provide the Lecturer with the option of requesting a meeting with the Dean, Chair or designee before the evaluation is finalized.</li> <li>If such a meeting is requested by the Lecturer, it shall be scheduled at a mutually agreeable date and time for both the Lecturer and the Dean, Chair or designee.</li> </ul>
	Additional Local Evaluation Procedures	Departments/units may have additional Lecturer evaluation procedures, provided that those procedures, at a minimum, provide a level of evaluation consistent with the procedures outlined in Article 12 of the CNA and the department/unit notifies the Lecturer of such additional evaluation procedures within two weeks prior to the start of the semester but no later than the first day of classes.
Lecturer Request for Meeting	semeste the perf	er may request to meet with their Dean, Chair or designee, during any or for which the Lecturer has an appointment at Rutgers, to seek input on commance of their duties as a Lecturer during that semester.  Squest shall not be unreasonably denied.

Please do not hesitate to contact OULR (<u>oulr@oulr.rutgers.edu</u>) with any questions regarding the appointment, evaluation or advancement of Lecturers. Thank you.

Regards,

The Office of University Labor Relations

